

2026-27 Operational Plan

Commercial Business

\$6.54M capital investment in commercial business

This fact sheet has been prepared to help the community understand what Council plans to deliver across key areas in the 2026–27 Operational Plan.

Below are the key commercial business capital projects for 2026-27:

Airport

- EC.OP14: Capital maintenance and improvement of Kempsey Airport including construction on airport runway resurfacing, lighting and drainage project

Cemeteries

- EC.OP13: Deliver cemetery upgrades in line with Council's Cemeteries Strategy and Master Plans including continuation of the upgrade of Frederickton Cemetery and new Kinki Cemetery columbarium wall

Property and facilities

- EC.OP15: Redesign and refurbish Council's depot as per the Depot Master Plan including development application lodged and planning for stage 2

Economic development and tourism

- EC.OP6: Deliver Five Headlands Coastal Experience (Mulumun Trail) including completion of segments of upgraded trail between Mattys Flat and Smoky Cape Campground
- EC.OP5: Deliver Macleay Valley Coast Holiday Park improvements including refurbished surfside amenities and completion of Area 8 cabins at Crescent Head Holiday Park, planning for improved amenities at Hat Head and Horseshoe Bay Holiday Parks, and Horseshoe Bay Holiday Park stabilising retaining wall over O'Keefe St.

Annual Programs and Operational Projects

While key capital projects are outlined above, Council also delivers a range of ongoing programs and projects funded through the operating budget to support essential community services, economic activity and strategic asset management.

This includes a broad range of non-capital activities across Council's commercial and service areas, such as supporting local business and economic development, operating key tourism and community assets, managing Council properties and facilities, delivering essential services like cemeteries, and maintaining the regional airport to support connectivity and emergency access.



Photo: Five Headlands Coastal Experience

Note: Financial investment in accordance with Appendix 2 of the 2026-27 draft Operational Plan: Capital Works Projects >\$50,000 and references next to projects i.e EC.OP13 are the Operational Plan action number for 2026-27.

For more information please visit Council's website

Integrated Planning and Reporting - Kempsey Shire Council working with the Macleay Valley community